

2018-2019 Nursing Annual Report

THE UNIVERSITY OF TENNESSEE® MEDICAL CENTER

Wisdom for Your Life.



Chief Nursing Officer's Message



As Chief Nursing Officer of The University of Tennessee Medical Center (UTMC), it gives me great pride to present our 2018 - 2019 Nursing Annual Report. These years proved to be outstanding for nursing and the organization who always steps up, as the challenges seemed endless. This annual report reflects on the past two years accomplishments which captures the essence of who we are; compassionate, innovative, and exceptionally dedicated to the mission of this organization.

I am proud to say we are making a difference! Because of you and the entire nursing team, we have accomplished many things. As you can see in this report there are several things highlighted from the past few years that are reflective of our Magnet excellence and your

contributions. So many of the nurses have fully embraced Shared Governance, engagement in professional development and education, and participated in quality improvement and evidence-based practice. I would like for you to note that the Shared Governance Councils have recorded many accomplishments. These councils lead by clinical nurses continue to drive autonomy and nursing practice at UTMC. Let me mention, we have achieved very high Nurse Satisfaction results and our Nurse Sensitive Quality Indicators continue to show improvement.

As you know our Magnet journey continues and we are well on our way for our third designation. To that end in August 2019, we have received an approved application from the American Nurses Credentialing Center. Our Magnet document will be due third quarter of 2020. Our story is a good one. As we prepare to write our third document, we are anxious to illustrate to ourselves and others that we continue to be focused on our vision, live our mission, and practice the science and art of nursing.

Thank you for exceptional years and to your continued commitment to our profession, patients, families, and the community. I am proud to be a part of your team and acknowledge that I am fortunate to work with team members as talented as you are.

With My Sincerest Appreciation,

Janell Cecil

Janell Cecil, MSN, RN, NEA-BC

Sr. Vice President & Chief Nursing Officer

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Fiscal Years 2018 - 2019 Nursing Annual Report

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2018-2019 Nursing Annual Report

The Medical Center has 1,851 424 161 Nurses Nursing HUCs Technicians	5.5 Years Nurses average years of service at the Medical Center 38 Average age of our nurses	86.6% Female 13.4% Male	Chemotherapy provided to 30,580 patients on main campus 14,520 patients in satellite offices
12.94% Nursing Turnover Rate	• 58.8% Nurse Leaders ha a Master's Degre	ve	tified Nurse Leaders tified Clincal Nurses
72% Full Time 68 28% Part Time 2	B.21% 24.43% BSN ADN .49% 1.87% MSN Diploma		red Nurse participation in Nurse Satisfaction Survey 79% 2018 2019
Year end 2019		of approximately 500 M izations! We are 1 of 5 in	•
In 2018, We cared for 29,876 Inpatient Admission Inpatient do		US News and World as #2 in Tennessee	3 students came in 2019 Reports ranked UTMC and #1 in Knoxville
In 2019, We cared for 31,689 Inpatient Admission Inpatient do		Assisted with 24,780 surgeries in the main OR and UTDS	Treated 84,954 patients in the Emergency Room
0	4,710 babies delivered	5.0 Average length of stay	596 Physicians in UPA
2,359 aeromedical transports in 2019	685 licensed beds	560.2 Average daily census	5,162 Team members

Magnet is the Authentic Culture of Nurses at The University of Tennessee Medical Center



Our Magnet Journey Continues

The American Nurses Credentialing Center's (ANCC) Magnet Recognition Program® is the most prestigious distinction a health care organization can receive for nursing excellence and quality patient outcomes. Organizations that achieve Magnet recognition are part of an esteemed group that demonstrates superior nursing practice and outcomes. Currently there are approximately 500 organizations with this Magnet credential, which is only 8% of the nation's hospitals. There are 5 (one system) organizations in Tennessee with Magnet status.

The University of Tennessee Medical Center (UTMC) is a twice-designated Magnet organization. It is what drives nursing's shared pursuit to be excellent. UTMC, which employs over 1,800 nurses, was first designated in 2011 and the first redesignation was in 2016, demonstrating sustained excellence in nursing practice and adherence to national standards.

Well on the Road to Our Next Magnet Designation

Magnet status is a four-year designation and to maintain the benefits of the Magnet distinction, the organization must continue with the rigorous standards throughout the duration of the recognition. The Magnet designation does not expire while the re-appraisal process is being carried out. The Magnet document is due August 2020. The Magnet leaders and writers have been reviewing the requirements and collecting examples of nursing excellence, interprofessional practice and quality outcomes. It is UTMC's culture!

Cathy Kerby, MSN, RN, NE-BC Magnet Program Director

About UTMC

- Only Level 1 Trauma Center in the area
- Only Magnet Designated in East Tennessee
- Only Academic Medical Center in Knoxville
- State Designated Regional Perinatal Center
- "First" Level 3 Neonatal Intensive Care Nursery in Region with Private Rooms

ANCC National Magnet Conference

Each year, ANCC provides nurses from around the country, the opportunity via a conference to mingle with and learn from other Magnet facilities and experience new ideas, products, and innovations. UTMC provides nursing leaders and the upcoming shared governance council chairs the opportunity to attend and learn alongside their peers and colleagues.

Attendees for the 2018 ANCC Magnet Conference (Denver, CO)

- Janell Cecil, MSN, RN, NEA-BC, Sr. VP & CNO
- Cathy Kerby, MSN, RN, NE-BC, Magnet Program Director
- Allison Marcum, MSN, MBA, RN, NE-BC, Nurse Manager 9 East
- Kayla Daugherty, MSN, APRN, RN, ACCNS-BC, RN-BC, APRN Council Chair
- Jessica Stiles, MSN, RN, CNL, Practice Council Chair
- Samantha Hopper, MSN, RN, PCCN, Professional Development Council Chair
- Conner Brown, BSN, RN, Quality and Safety Council Chair
- H. Sid Baker, BSN, RN, Recruitment and Retention Council Chair
- Britney Kandel, BSN, RN, Research and Evidence-Based Practice Council Chair

Attendees for the 2019 ANCC Magnet Conference (Orlando, FL)

- Janell Cecil, MSN, RN, NEA-BC, Sr. VP & CNO
- Cathy Kerby, MSN, RN, NE-BC, Magnet Program Director
- Jennifer DeBow, MBA, BSN, RN, Executive Director, Clinical Services
- Whitney Owen, MSN, RN, CMSRN, Nurse Manager 7 East
- Kelly O'Dell, MSN, APRN, RN, ACNS-BC, CMSRN, APRN Council Chair
- Krista Robinson, BSN, RN, CMSRN, CCRN, Practice Council Chair
- Josh Collins, BSN, RN, CMSRN, Professional Development Council Chair
- Bailey Lohr, BSN, RN, Quality and Safety Council Chair
- Candice Brickey Smith, BSN, RN, Recruitment and Retention Council Chair
- Britney Kandel, BSN, RN, Research and Evidence-Based Practice Council Chair

Transformational Leadership

Nurse Executive Committee

The UTMC Nurse Executive Committee (NEC) consists of executive nurse leaders, as well as others in administration where nurses answer directly to them. The team plans, develops and executes nursing priorities across the organization working to leverage categories of human resources, clinical practice, work environment and leadership, operational development and strategic initiatives. NEC is chaired by the Sr. VP & CNO, Janell Cecil.



Debbie Barton, MPH, BSN, RN, Administrative Director



Janell Cecil, MSN, RN, NEA-BC, Senior VP & CNO





Jennifer DeBow, MBA, BSN, RN, Executive Director, Clinical Services



Becki Morrison, MSN, RN, E-CFM, Executive Director Women's & Infants



Jeanne Wohlford, MBA, BSN, RN, FACHE, VP HLVI

Transformational Leaders

- Visible and accessible to nurses
- influence change
- advocate for resources
- mission, vision, values align with organization
- ongoing leadership development
- involvement in strategic plans for organization and nursing
- CNO strategically positioned in organization
- communicates effectively
- supports nursing goals
- involved in organizational decision-making



Blaine Enderson, MD, VP Emergency & Trauma



Karen Pryor, MSN, RN, Executive Director Emergency & Trauma, Critical Care



Jennifer Henry,

MSN, RN, CNRN, SCRN,

Comprehensive Stroke Center

NVRN-BC, Director

Solon Snyder, MSN, RN, NEA-BC, VP Medical Surgical

Leaders Selected for AONL Fellowship

Several UTMC nurse leaders completed a rigorous application process and were selected by the American Organization for Nursing Leadership (AONL) to participate in a year-long professional development program. They attended five face-toface sessions with a cohort of peers and completed a capstone project designed to benefit UTMC. The AONL Nurse Manager Fellowship targets the unique leadership development needs of the nurse manager to strengthen current skills, master new competencies and continue the life-long learning needed for the next generation of successful nurse leaders. The AONL Nurse Director Fellowship targets the professional leadership development needs of individuals accountable for the planning, directing and coordinating the operations of multiple units/ departments or service lines in support of the strategic direction of nursing and the organization.

2018 Attendees

- AONL Nurse Director Fellowship
- o Tammy Seay, MSN, RN, CNOR, Director PeriOperative Services
- o Solon Snyder, MSN, RN, NEA-BC, Vice President Medical Surgical
- AONL Nurse Manager Fellowship o Kristi Boggess, MSN, RN, NE-BC, Nurse Manager CVICU

2019 Attendees

• AONL Nurse Manager Fellowship o Bill Shingler, MSN, RN, Nurse Manager NCC

Leaders Attend UTCON Nurse Leader Workshops

An annual nurse leader opportunity for professional development is a two-day workshop by the University of Tennessee College of Nursing. The Nurse Leadership Workshops are specifically designed to provide new and aspiring nurse leaders the tools needed to be successful as they begin their leadership journey. The workshops are also beneficial to seasoned nurse managers and directors who want a fresh look at current leadership hot topics.

2018 Attendees

- Daniel Vickery, MSN, APRN, RN, AGCNS-BC, RN-BC, Nurse Manager, ASU/POU
- Amanda Groover, MSN, RN, Nurse Manager 9 East
- Melissa McDonald, MSN, MBA, RN, Nurse Manager 6 East
- Megan Elliott, BSN, RN, Nurse Manager 4 East
- Catie Millsaps, MSN, RN, CNOR, Nurse Manager OR

2019 Attendees

- Alisa Poe, MSN, APRN, RN, AGCNS-BC, CNOR, Director Nursing Education and Professional Development Department
- Shannon Cusick, MSN, RN, RN-BC, Nurse Manager, 8 West

Nurse Leaders Attend the UTMC Management Development Program

The University of Tennessee Medical Center Management Development Program is directed by Melissa Winchenbach, MBA, LSSBB the Manager of Organizational Development. The program consists of a three-day event full of information and fun. It is designed with the concept that continuous learning and development are key to the organization's success. Nurse leaders who attended the UTMC Management Development Program include:

- Cindy Addleman, Nurse Manager Preadmission Testing
- Jennifer DeBow, Manager Interventional Radiology
- Brandy Herbert, Manager Office of Clinical Trials
- April Humphrey, Clinical Director University Orthopaedic Services
- Melissa McDonald, Nurse Manager 6 East

Nurses Attend UTMC Trails to Wisdom Program

Trails to Wisdom is a 5-month leadership development program provided by UTMC, directed by Melissa Winchenbach, MBA, LSSBB, Manager of Organizational Development and sponsored by the senior leadership team. This program is designed to assist formal and informal leaders in identifying their own strengths and weaknesses, developing their own abilities and how to inspire others. Since its inception in 2010, more than 200 team members have completed the program, with some of them moving into leadership positions within the organization. The nursing participants follow.

2018 Spring/Fall RN participants

- Daniel Carpenter, Endovascular
- Christy Clark, Cancer Center
- Lizzie Duffy, HLVI
- Kelsey Echols, UTDS
- Heidi Ellison, OR
- Donna Gardner, UTDS
- Megan Givens, 4 West
- Erin Goode, Endoscopy
- Maggie Greer, PCU
- Lisa Lisle, 11 East
- Lanny Martin, CVICU
- Liz Miller, TSICU

- Teresa Sikes, NCC
- Elizabeth Tissot, Cancer Center

2019 Spring/Fall RN participants

- Lindsey Barnett, 8 West
- Melody Chellino, 3 West
- Val Contri, IR
- Jazmine Cresap, 4 South
- Kelly Danielson, UTDS
- Adrienne Hathaway, NCC
- Allison Herron, CVICU
- Erica Hill, 7 South
- Mahogany Jackson, UTDS
- Brittany Kandel, 4 West
- Kevin Lowe, 9 West
- Terkila McKissick, Ortho
- Valetta Miller, HDU
- Kathryn Nelson, L&D
- Danielle Nesbitt, NCC
- Amy Owens, ED
- Ally Roach, HR
- Candice Brickey Smith, TSICU
- Tina Vinsant, PCU
- Jason Williams, CVICU

Nurse Leaders Earn Masters Degrees

Congratulations to these nurse leader colleagues who demonstrated the exceptional commitment to professional development by achieving this academic accomplishment.

2018 Leader Graduations

- Jessica Flanary, MHA, BSN, RN, NE-BC, 8 East
- Laura K. Gilmore, MSN, APRN, RN, ACCNS-AG, Critical Care NCC, MCC, TSICU
- Samantha Hopper, MSN, RN, PCCN, 5 East
- Lindsey Jerkins, MBA, BSN, RN, OCN, Cancer Center
- Melissa McDonald, MSN, MBA, RN, 6 East
- Whitney Pickel, MSN, RN, CCRN, Patient Safety

2019 Leader Graduations

- Scott Branch, MSN, RN, CMSRN, 10 East
- Shannon Cusick, MSN, RN, RN-BC, 8 West
- Julie Daniels, MSN, RN, 4 South/HDU
- Jo Ellen Moore, MSN, RN, Endoscopy
- Rebecca Newport, MSN, RN, RN-BC, Cath Lab/CVR
- Donna Patterson, MSN, RN, NE-BC, 11 East
- Kristine Rodriguez, MSN, RN, 12 East

Structural Empowerment

David Price, DNP, APRN, RN, ACNS-BC, CEN Earns Doctor of Nursing Practice Degree



David has been employed with UTMC since September 2008. He received both his BSN and MSN degrees from the University of Tennessee College of Nursing, Knoxville. His professional experiences have included critical care, emergency, flight nursing, BSN program faculty and as a full time Clinical Nurse Specialist in the medical-surgical service line. Professional memberships include American Academy of Medical-Surgical Nurses, American Nurses Association, Tennessee Nurses Association, Emergency Nurses Association, Air and Surface Transport Nurses Association, National Association of Clinical Nurse Specialists, and Sigma Theta Tau International.

Structural Empowerment

- Professional organizations
- continuous professional development
- nursing education
- transition to practice
- preceptors
- community outreach
- teachers of patients and families
- interprofessional decision-making
- certifications
- advanced nursing degrees

Approximately six years ago, he began to seriously consider a terminal degree in nursing and requested information on admission requirements and tuition from various schools. After considering all options, he chose Walden University's DNP program to begin his doctorate journey because of its CCNE accreditation, reputation, and affordability. Because of the flexibility of the program structure, he was able to focus on his unique professional interests, strengthen his advanced practice foundation, consider best evidence-based strategies to address current practice issues, and enhance his leadership abilities. David completed a Doctor of Nursing Practice (DNP) degree from Walden University in May 2018. He is board certified as an Adult Health Clinical Nurse Specialist by the American Nurses Credentialing Center. His current position at UTMC is as a Coordinator in the Nursing Education and Professional Development Department. David is a lifelong resident of the foothills of beautiful East Tennessee. He currently shares his home with three large rescue dogs (Gus, Buddy, and Shep) and a goofy cat named Iggy.

Shared Governance

Shared governance is founded on the principles of partnership, equity, accountability, and ownership. It is a format for nurses to own their practice and to advance the value and quality of health care. The purpose of shared governance is to:

- Empower staff
- Increase professional autonomy
- Increase job satisfaction
- Provide more effective clinical practice
- Improve quality of patient care

Coordinating Council

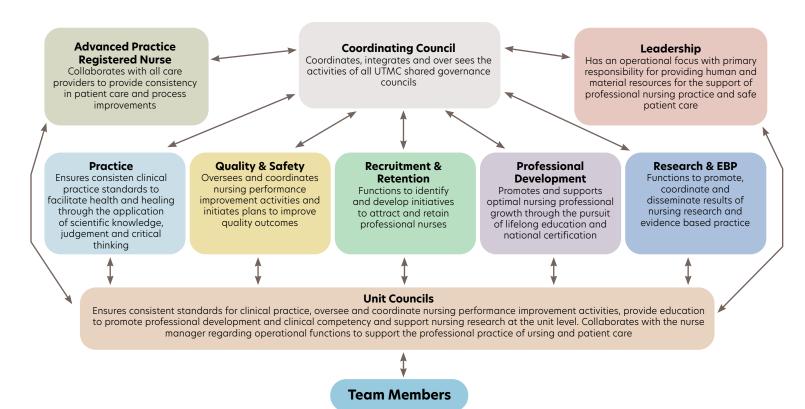
Chair: Janell Cecil, MSN, RN, NEA-BC, Facilitator: Mickey McBride, MSN, RN

The Coordinating Council coordinates, integrates and oversees the activities of all the UTMC shared governance councils. This council facilitates communication between councils in a decision-making framework and supports the mission, vision, and values of UTMC. In addition to the chair and facilitator, members include the chairs of each nursing council and the Magnet Program Director.

Nursing Leadership Council Chair: Janell Cecil, MSN, RN, NEA-BC

The Nursing Leadership Council has an operational focus with primary responsibility for providing human and material resources for the support of professional nursing practice and

Shared Governance Communication Algorithm



safe patient care. The nursing members include VP's, directors, nurse managers, CNS's and others in leadership positions.

2018 and 2019 Council Highlights

APRN Council

The Advanced Practice Registered Nurse Council (APRN) enhances, promotes, and supports the contribution of the APRN, practicing under the "Nursing" Practice Model, to improve the quality and safety of patient care and patient outcomes through the utilization of evidence-based practice. The council collaborates with all care providers to provide consistency in patient care and process improvements. Members provide leadership and collaboration within all nursing councils through recommendation of process changes and strategies for clinical practice improvement.

2018 Accomplishments - Chair: Susan Toberman, MSN, APRN, RN, ACCNS-AG, CCRN, CFRN, CPEN, EMT

• Established relationship with Quality and Safety Council to work with Unit Safety Coaches in continued measurement, assessment and performance of initiatives such as SCD hose, PRN pain medication and administration

- Led the house-wide initiative for "March Out CLABSI"
- Conducted monthly Code Blue reviews with involvement of Chad Still, Training Specialist, to provide timely feedback to team members in bedside conversation and through AHA courses
- Podium Presentations
 - o Role of Clinical Nurse Specialist at the AORN conference in Nashville, TN
 - o Role of the Clinical Nurse Specialist in the Transport Environment at Nursing Grand Rounds
 - o DUC Team at Nursing Grand Rounds

2019 Accomplishments Chair: Kelly O'Dell, MSN, APRN, RN, ACNS-BC, CMSRN

- CAUTI Education
- Revamp EKG Course (Orientation, Post class and Follow-up tests)
- CNS Branding Presented at UTMC Nursing Research Day
- Partnership with Schools for CNS Succession and Enrollment
- Complete NE/CNS Proposal

Practice Council

The Practice Council ensures consistent clinical practice standards to facilitate health and healing through the application of scientific knowledge, judgment, and critical thinking.

2018 Accomplishments

Chair: Lisa Lisle, BSBA, BSN, RN, RN-BC

- Daily weights
- o Flagged as task
- o Weight based meds now weight in task list and dosing weight now on patient banner bar
- o Weight discrepancy alert to nurse
- Insulin pilot advanced to Omnimed on pilot floors
- Standard work to include obtaining oral temp if temporal outside normal limits prior to MD notification
- Changed outside IV lines to every 24 to 48 hrs. per Nursing Infusion Society guidelines
- Vascular Access Tool electronic and house wide

2019 Accomplishments

Chair: Jessica Stiles, MSN, RN, CNL

- Insulin pilot rollout July 2019 (Critical / Acute Care)
- Heparin Task Force
- Collaboration on Telemetry policy and CMU Standard Work
- Electronic Pre-Op Checklist
- Chronic Pain Assessment in admission history to improve compliance with pain score reassessment
- Discharge documentation will notify MD if RN prints DEPART prior to changes being made
- CHG dressings for peripheral IV's

Professional Development Council

The Professional Development Council promotes and supports optimal nursing professional growth through the pursuit of lifelong education and national certification.

2018 Accomplishments

Chair: Megan Givens, BSN, RN, RN-BC

- Nursing Professional Practice Model education by a Poster Contest and Crossword Puzzle Contest
- Certification Recognition Breakfast (Chick-fil-A) and provided "Certified" badge backers
- DAISY/IRIS and Team DAISY Awards
- Wellness points for Nursing Grand Rounds (NGR)

2019 Accomplishments

Chair: Samantha Hopper, MSN, RN, PCCN

• Trialed changing NGR times to 2:00 & 2:45pm

- 12 new team members participated in QUEST program from previous year
- Bonus increased for obtaining certification and option of getting lab jacket
- Successful Certification Breakfast
- Monthly Wellness Challenges
- CMSRN exam prep session in the library
- ASN to BSN Education Fair
- Offering CEU's by the Nursing Education and Professional Development Dept.

Quality & Safety Council

The Quality & Safety Council oversees, and coordinates nursing performance improvement activities and initiates plans to improve quality outcomes.

2018 Accomplishments Chair: Stephen Vath, BSN, RN, CCRN

- Advocated and assisted APRN Council with addressing SCD documentation of refusal
- Addressed and assisted in correcting charting / IT issues with SCD hose, PRN pain medication and administration and weights for Heparin dosing
- Addressed issues of current council layout will fix the issue at hand then address the next issue

2019 Accomplishments

Chair: Conner Brown, BSN, RN

- PRN Pain assessment
 - o Multiple interventions
 - Identification of "fall out" areas
 - Added to ED's charting system
 - Education for nurses

eye wash question

- Coordination with Pain Committee (Chronic Pain)
- o Medications being administered more frequently than intended was 0% after education
- o Identified that 80% of "fall outs" opened the correct screen but selected the wrong area to chart
- Hand hygiene education: 68% compliance pre and 80% after education
- Restraints use increase Busy box content list refined, collected supplies and dispensed to inpatient areas that use restraints
- Meal documentation standard work created after seeing decreased documentation from tracers
- Tracer changes resulted in increased compliance: o Changed the wording of advanced directive question and

Research & Evidence Based Practice Council

The Research & Evidence Based Practice Council functions to promote, coordinate, and disseminate results of nursing research.

2018 Accomplishments

Chair: Colleen Bruno, BS, BSN, RN, CMSRN

- Sacred Cow Contest resulted in five abstracts/posters submitted and displayed at University of Tennessee College of Nursing Research Day
- Two EBP Newsletters published
- DUC findings and presentation

2019 Accomplishments

Chair: Brittany Kandel, BSN, RN

- 5 approved projects
- 1 published project David Price/Leslie McKeon
- Sponsored UTMC Nursing Research Day
- Hiring of a Nurse Scientist Leslie McKeon, PhD, RN, NEA-BC
- Two EBP Newsletters published

Recruitment & Retention Council

The Recruitment & Retention Council functions to identify and develop initiatives to attract and retain professional nurses.

2018 Accomplishments

Chair: John Clark, BSN, RN

- Clinical RN Chair inaugural year
- Implemented Appreciation Bulletin Boards for all units/ departments with slogan "Simply the Best/Ultimately Terrific". The Appreciation Slogan Contest was won by Helen Ward, NT, 7 West
- HR Team Member Panel (Nurses that had terminated and then returned to UTMC)
- Preceptor Pay (Discussion presented to Sr. Team)

2019 Accomplishments

Chair: H. Sid Baker, BSN, RN

- Pet-A-Palooza (Yammer)
- Smokies baseball outing for fun, engagement and networking
- Student Loan Forgiveness Proposal to HR
- Updated "All About Me Form"

Unit Councils

The purpose of the unit council is to ensure consistent standards for clinical practice, oversee and coordinate nursing performance improvement activities, provide education to promote professional development and clinical competency, and support nursing research at the unit level. The unit councils collaborate with the nurse managers regarding operational functions to support the professional practice of nursing and patient care. Each unit has a clinical nurse chair and a nurse manager who assists and supports the council. Best practices from select unit councils are shared twice a year at the Unit Council Chair/NM Meeting. The best practice presentations from 2018 and 2019 are listed below.

April 24, 2018

- Hemodialysis Project Improvement Jessica Carey, Chair & Julie Daniels, NM - HDU
- Performance Improvements Beth Absher, 2017 Chair & Cynthia Williams, VP - 4E
- 10 East Unit Council Projects
 Jessica Poulsen, Chair & Scott Branch, NM
 Sabrina Robbins, RN 10E
- Outpatient Bedded Project for ACDF Patients Angela Karnes, Chair & Beverly Parker, NM Rachel Johnson, CNS - 6S

December 4, 2018

- Emergency Room Unit Council Lauren Couch, Chair & Myala Hendricks, NM- Emergency Department
- Contingency Discharges Susan Cothran, Chair & Melissa McDonald, NM - 6E
- Improving Medical Critical Care Unit Council Participation Beth Talbott, Chair & Whitney Pickel, NM–Medical Critical Care

April 25, 2019

- Nurse Lead Rounds Eric Smith, Chair & Bill Shingler, NM - NCC
- 7S UBC Cost Saving's Project
 Donna Rose, Chair, Zachary Hall, Co-Chair & Josh Hawkins, NM
 7S
- Job Enjoyment in the Cardiac Cath Lab Sharon Sprague, Chair & Becky Newport, NM - CVL/CVR
- 4S Yard Sale 2018 Jazmine Cresap, Chair & Julie Daniels, NM - 4S
- Buckets, Not Bags Rhonda Leuch, Chair, Theresa Gregg, QUEST & Donna Gardner, NM – UTDS

December 5, 2019

- ASU/POU 2019 Unit Council Pauline Bushman, Chair & Daniel Vickery, NM – ASU/POU
- Unit Project Cardiovascular and Pulmonary Rehabilitation Maija Bell, Chair & Emily Hayes, RN - Cardiopulmonary Rehab
- Improving Overall Job Satisfaction in Interventional Radiology Sandy Teffeteller, Chair & Jennifer DeBow, Executive Director – IR

QUEST Nursing Professional Development Program 2018-2019

QUEST is a professional development program offered annually for clinical registered nurses. The program offers four clinical levels based on clinical experience, professional contributions, and achievements. QUEST helps encourage and support professional growth and development of clinical nurses, as well as helps enhance the quality of patient care and patient outcomes at UTMC. The program is coordinated by Nicole Simmons, MSN, APRN, RN, ANP-BC. There were 16 nurses that completed the program in 2018 and 19 nurses in 2019.

Registered nurses providing direct patient care with at least one year of nursing experience are eligible to participate. Advancement through the different levels requires additional experience, professional certification, nursing education and time invested in professional activities. There are three domains that encompass the QUEST program. These domains are aligned with organizational strategic priorities. Participants complete required and elective activities in each domain as well as a QUEST project aimed at impacting nursing practice.

National Certified Nurses Day

Professional nursing certification is a way for nurses to demonstrate that they have met nursing specialty standards for excellence in their practice area. UTMC values professional nursing certification and supports eligible nurses through multiple methods to include some on-site review courses, testing, monetary bonus, payment for first recertification, lab jacket with credentials and a badge backer with "Certified" placed behind name tag.

Each year in March, the Nursing Professional Development Council works to acknowledge the nurses who have worked diligently to become and stay certified by offering them a small token of appreciation. In 2018 and 2019 the council provided Chick-fil-A chicken biscuits for UTMC certified nurses.

2018 QUEST Recipients



2019 QUEST Recipients



Transition to Practice - Nurse Residency Program

As a Magnet recognized hospital, UTMC strives to provide the best patient care. Numerous research studies support the positive impact nurse residency programs have on new graduate nurse retention and patient outcomes. The Nurse Residency Program was implemented in 2016 at UTMC in partnership with Vizient's Nurse Residency Program. The goal of the residency program is to support the new graduate nurse's transition from advanced beginner to competent professional. The 12-month program fosters critical thinking, clinical knowledge, leadership, and utilization of research-based evidence into practice.

At the end of 2019, some accomplishments include:

- Overall program first year retention rate = 90%
- 97 completed Evidence-Based Practice (EBP) projects
- 1 Institutional Review Board (IRB) approved grant funded study
- 258 current nurse residents

Some responses from 2019 residents from the survey question - How did the residency program most positively impact your role as a professional nurse?

"It gave me a place to learn about the structure of the hospital and the various roles within. It also expanded on experiences that were common for nurses which allowed me time to reflect on my practice"

"It gave me a network of people who experience the difficulties of being a new nurse"

"Enhanced my knowledge to work as a nurse. Small groups discussions help develop connection with other new nurses"

"It made me realize that everyone struggled with the same things I did, and everyone makes mistakes"

"Gave me the confidence to know other nurses were exactly where I was developmentally in our nursing career"

"Gave more insight into different situations"

"I was scared and with the support of the NRP I felt more at ease with each passing month"

UTMC Approved Provider for CNEs

In September 2019, UTMC became an approved provider of nursing continuing professional development by the Tennessee Nurses Association, an accredited approver by the American Nurses Credentialing Center's Commission on Accreditation. In 2019 the medical center provided 89 continuing education events and awarded 3450.5 contact hours. Accredited continuing education hours give nurses opportunities to learn and grow professionally, assist nurses with obtaining certification and recertification, and provide continued competence for licensing renewal. The Nursing Education and Professional Development Department is responsible for maintaining accreditation standards.

Exemplary Professional Practice

David Trout: Healthcare Hero 2018

In 2018, one of UTMC's own, David Trout, RN, CMSRN was awarded one of the East Tennessee Health Care Heroes by

Knox.biz, a local business association. He was included in a spotlight piece in their publication showcasing the excellent care David provides for the patients at The University of Tennessee Medical Center. During a celebration on September 6, 2018 at The Foundry, he was honored alongside six other local honorees.



David has been at UTMC since 1998, working in various roles and

departments from oncology, trauma ICU, administrative supervisor and even an office job as a nurse recruiter. Currently, he serves as a clinical resource nurse to the nightshift nurses throughout the hospital. He is an asset to the night shift care of the patients. As a clinical resource nurse, he is on call for various departments throughout the facility covering a wide range of patient types. He comes to the bedside to assist with procedures, provide information to the bedside nurses and help them problem solve what the next step should be. He's widely known throughout nightshift as, "the best IV stick in the hospital!" Specifically for the new graduate nurses, he is an excellent resource for on-the-job education in the moment they need it; whether it's a new medication they are administering or a new disease process they are encountering, he will guide them patiently and with such kindness that they never feel like they have asked a dumb question.

Quote from nurse: "David (as well as all of the clinical resource nurses) was my favorite resource to introduce to my new hires

Exemplary Professional Practice

- Professional Practice Model
- care delivery system
- professional standards of practice
- workplace safety
- nurse-sensitive clinical indicators
- nurse satisfaction
- partner with patients/ families

- interprofessional collaboration
- quality improvement
- improved nurse turnover/ retention
- formal performance review
- resources for ethical and security issues
- patient satisfaction

during orientation. No matter what your position was, he could teach you something, every single night. In fact, we often joked on the unit that when we grew up we wanted to become David Trout, continuing to be a resource for all nurses."

Nursing Professional Practice Model

UTMC developed the Nursing Professional Practice Model based on the Tennessee state tree, the Tulip Poplar. It is a schematic description of a system that depicts how nurses' practice, collaborate, communicate, and develop professionally to provide the highest quality care for those served by the organization. This model illustrates the alignment and integration of nursing practice with the organizations mission, vision and values. In support of the organizational mission, the nurses are committed to providing evidence- based care that promotes safe and compassionate healing, educating team members and those we serve, and exploring new practices that improve patient outcomes and influence future nursing practice.

Roots: The foundation is the organizational values that support nursing.

Trunk: This includes the entire health care team, not only nursing, but all who affect the patient outcomes.

Center: The focus of the facility's nursing care is on patient and family centered care. Each ring surrounding the center reflects varying ways the model supports this concept.

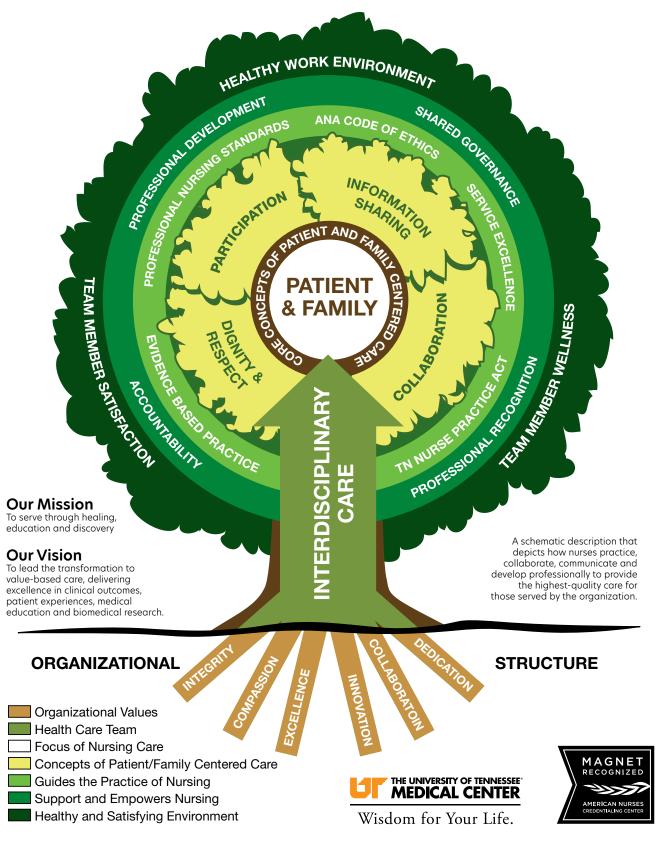
Inner ring: These four core concepts of patient and family centered care spell out the acronym DPIC (depiction). This tree is a depiction of UTMCs model of care.

Next layer: The first ring is the practice guidelines that support the nurses and their daily work - evidence-based practice, ANA code of ethics, professional standards and practice acts, and service excellence.

Outer ring: The following layer reflects the entities that support and empower UTMC nursing practices. As a Magnet recognized facility, we pride ourselves in a shared governance model, encouraging accountability and professional development for all levels of nurses and then recognizing those nurses and their accomplishments.

Leaves: The outside leaves reflect how the organization works to improve the workplace environment. These factors improve the health and engagement of the team members and promote a healthier and safer work environment.

Nursing Professional Practice Model



Good Catch Program

The Good Catch Program is intended to promote a positive patient safety culture through identifying safer practices. This program, directed by the Patient Safety Manager, Whitney Pickel, MSN, RN, CCRN encourages the identification of potential system errors or problems before they reach the patient and cause harm. It recognizes team members for identifying and reporting these issues, leading to safer practices. The team members who report these safety concerns have the chance via drawing to win a monthly Good Catch recognition along with a \$25 movie gift card. Additionally, each quarter a winner is selected by a subcommittee of the Patient Safety Council to receive a Good Catch trophy, recognition from senior leadership, and a \$50 Visa gift card. Nurses who were acknowledged in the Good Catch Program in 2018 and 2019 follow.

2018 Monthly (RN) Winners:							
Month	Name	Department	Event Type				
January	A. Lanny Martin, BSN, RN, CCRN	CVICU	Medication related				
April	Katrina Slover, BSN, RN	7 Heart	Wrong patient				
September	Victoria Slusher, BSN, RN	Emergency Department	Medication related				
November	Sabra Bruce, RN	UT Day Surgery	Related to surgical procedure				

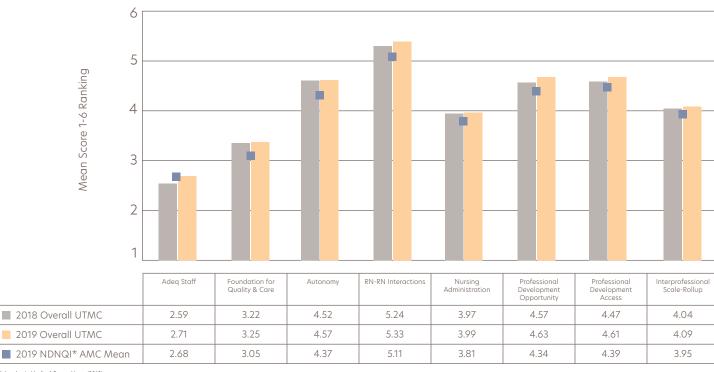
2019 Monthly (RN) winners:								
Month	Name	Department	Event Type					
April	Nancy Eubank, RN, RN-BC	University Infusion Services	Medication related					
Мау	April Braden, BSN, RN	PACU	Medication/Wrong patient					
September	Andrea DeMaria, BSN, RN	6 South	Medication related					
November	Theresa Geissler, BSN, RN, RNC-OB, C-EFM	Delivery Room	Complications of care					
December	Haley Davis, BSN, RN	4 East	Medication related					

2019 Quarterly (RN) Winner:							
Quarter	Name	Department	Event Type				
1st	Ralph Norman, RN, CCRN	Endovascular	Event relating to surgery or invasive procedure				

QUEST Project to Change in Nursing Practice

In December 2018 at the end of a clinical nurse's year long QUEST project, Sharon Splane, RN (PACU) presented a poster on her findings on the use of a pink RESTRICTED EXTREMITY armband. Ms. Splane knew patients with some conditions, such as an arteriovenous (AV) fistula or graft, mastectomy, deep vein thrombosis, or axillary lymph node dissection should not have an IV insertion, lab draw, or blood pressure reading on the affected extremity. The only methods being used at UTMC to identify affected extremities were tape with "Do Not Use" attached to the extremity or a wall sign above the patient's bed. The tape was often overlooked, and the wall sign was ineffective if the patient traveled off the unit. Ms. Splane conducted a pilot using a bright pink armband to identify the affected extremity. Her work on this project led to a hospitalwide policy change in June 2019 with implementation of the armband in all admission areas for any patient in need of restriction to a limb. This was a nurse-led initiative which resulted in a more standardized approach to identification of restricted limbs. Most importantly, this change has provided patients with greater peace of mind knowing someone won't inadvertently use their arm during an emergent procedure. Sharon congratulations on your success!

RN Satisfaction & Engagement



2018 and 2019 NDNQI RN Survey Scales-R Overall The University of Tennessee Medical Center-Adapted Work Index

* Academic Medical Center Mean (2019)

New Knowledge, Innovations and Improvements

Dr. Leslie McKeon, Nurse Scientist

In February 2019, Leslie McKeon joined the nursing division as the Nurse Scientist. Dr. McKeon has served senior nursing leadership positions in practice and academia. Her expertise is in quality improvement and clinical leadership.



Dr. McKeon has practiced in a

variety of health care settings, including home health, acute rehabilitation, hospice, long term care, and ambulatory surgery. She earned her PhD in 2004 from the University of Tennessee Health Science Center (UTHSC) in Memphis, TN. As an Associate Professor at UTHSC, she was awarded a \$750,000 grant from the Health Research and Services Administration to develop, implement, and evaluate a Master's Entry Clinical Nurse Leader program. During that time, she was also an active member of the Institute for Healthcare Improvement Health Professions Education Collaborative, a group dedicated to promoting interprofessional high-reliability health care practice.

Dr. McKeon's teaching experiences encompasses all levels including PhD, DNP, MSN, BSN and RN-BSN. Her passion is teaching nurses how to evaluate care. One of her first projects after joining UTMC was to assist Sue Toberman, MSN, APRN, RN, ACCNS-BC, CFRN, CCRN, CPEN, EMT and Julie Herzfeldt, BSN, RN, CEN, CFRN from LIFESTAR in designing a study to measure the impact of tranexamic acid during aeromedical

New Knowledge, Innovations, and Improvements

- Evidence-based practice
- nursing research
- disseminate to internal and external audiences
- innovation
- design of workflow
- work environment
- improved outcomes
- adoption of technology

transport. She also enjoys helping nurses publish their studies. She co-authored an article with Dr. David Price on outcomes of UTMCs Difficult Urinary Catherization (DUC) program. It was accepted for publication in the Journal of Nursing Care Quality this past fall with planned publication October 2020.

Dr. McKeon continues to advance nursing practice at UTMC through her work with the Nursing Research and Evidence-Based Practice Council and adoption of the Johns Hopkins Nursing Evidence-Based Practice Model in professional development activities. Her enthusiasm for learning increases with each nursing project led by our dedicated exemplary nurses.

Nursing Research Day 2019: Innovations in Clinical Practice

The UTMC Nursing Research Day was held on November 5, 2019 in Wood Auditorium and sponsored by the Nursing Research & Evidence-Based Practice Council. The program consisted of nurse researchers - external and internal and presenters on EBP projects. The topics and presenters include:

- Collaborative Research at UTMC: Speak for Myself Rebecca Koszalinski, PhD, RN, CRRN, CMSRN, UTCON and UTMC Panelists: Theresa Day, MSN, RN, CCRN, Heather Hiltbold, BSN, RN, CCRN & Clay Kyle, MSN, RN, PCCN
- Evaluation of a Difficult Urinary Catheterization (DUC) Team in an Academic Medical Center • David Price, DNP, APRN, RN, ACNS-BC, CEN
- Blending QI and Research to Enhance Nursing Innovation Leslie McKeon, PhD, RN, NEA-BC, and Melissa McDonald, MSN, MBA, RN
- The Role of the Clinical Nurse Specialist: Translating Research into Evidence-Based Practice • Kelly O'Dell, MSN, APRN, RN, AGCNS-BC, CMSRN • Susan Marti, MSN, APRN, RN, ACNS-BC, CMSRN • Lauren Ade, MSN, APRN, RN, AGCNS-BC, RN-BC
- Sue Toberman, MSN, APRN, RN, ACCNS-AG, CCRN, CFRN, CPEN, EMT • Kris Jackson, MSN, APRN, RN, AGCNS-BC. RN-BC
- Participant Evaluation of the Advance Trauma Care for Nurses (ATCN) Certification in Africa
 Debbie Tuggle, RN, CEN
 Theresa Day, MSN, RN, CCRN

Nursing Research Fellowship

The Nursing Research Fellowship at UT Medical Center provides one to two clinical nurses an opportunity to serve as a principle investigator for a research study with ongoing mentorship by Dr. Leslie McKeon, Nurse Scientist and support from the Nursing

Research and Evidence Based Practice Council.. The program allows the fellows to develop a research proposal, implement the study and disseminate the findings over an 18-month period. The fellow is supported with professional research time of up to 12 hours of pay per month if eligibility criteria is met.

2017 - 2018

Desiree Wright, BSN, RN, 3 West Mother Baby Unit completed her research fellowship on Effectiveness of Contact versus Standard Nipple Shields for Increasing Breastfeeding Duration.



2018

Beth Talbott, BSN, RN, CCRN, Medical Critical Care, completed a research fellowship on Evaluation of EHR Charting Compliance With and Without Prompting and Nursing Perspective of the Change. She presented her findings externally with a poster presentation at the Tennessee Hospital Association in October of 2019.



External Presentations

- Umberger, R., Todt, K., Talbott, E., Sparks, L, & Thomas, S. (2018, February). Experiences of informal caregivers of sepsis survivors in Appalachia (poster). Presented at Critical Care Congress: San Antonio, TX.
- Eckleberry, M., Sawyer, S., & Freeman, N. (2018, February). Ventilator LOS reduction post isolated coronary artery bypass grafting: Phase 1 (poster). Presented at NACNS National Conference: Austin, TX.
- Henry, J. (2018, February 13). CSTAT, ELVO, MER RACE: Making sense of the new stroke alphabet soup (podium). Presented at ENA Smokey Mountain Chapter: Knoxville, TN.
- Lawson, C. & Ingram, M. (2018, March 18). Escaping the lecture (podium). Presented at Vizient Nurse Residency Conference: Savannah, GA.
- Swaffer, A. (2018, March). Creating a successful online journal club (poster). Presented at AORN Global Surgical Conference and Expo: New Orleans, LA.
- Swaffer, A. (2018, March). Implementing AORN recommended practices for autologous bone (poster). Presented at AORN Global Surgical Conference and Expo: New Orleans, LA.

- Tate, S. (2018, March). Surgery based preceptor program (poster). Presented at AORN Global Surgical Conference and Expo: New Orleans, LA.
- Henry, J. (2018, March). Implementation of code stroke APRN and RN roles: Nurses driving process improvement (podium). Presented at: American Association of Neuroscience Nurses AANN: San Diego, CA.
- Radtke, J. (2018, April 10). Spores no more: A Clostridium Difficile reduction initiative (podium). Presented at Tennessee Center for Patient Safety Regional Meeting: Knoxville, TN.
- Rasnake, N. (2018, May 1). Doing more with less: One TPM struggle to keep a trauma program running (poster). Presented at TCAA Annual Conference: New Orleans, LA.
- Tuggle, D. (2018, May 1). Collaboration and creativity coupled with can-do=success (poster). Presented at TCAA Annual Conference: New Orleans, LA.
- Taylor, G. (2018, May 1). Improving submission of EMS electronic patient care records to trauma centers (poster). Presented at TCAA Annual Conference: New Orleans, LA.
- Cecil, J. & Epps, J. (2018, May). Pain management in the midst of an opioid epidemic: One medical center's response (podium). Presented at Becker's Hospital Review Health IT and Clinical Leadership 2018 Conference: Chicago, IL.
- Coggins, D. (2018, May 18). Cryptogenic stroke basics and panel discussion (podium). Presented at 10th Annual Stroke Symposium: The Heart of Stroke-Current Treatment Trends: Knoxville, TN.
- Humphrey, A. (2018, May 20). From spectator to performer in the bundle payment arena (podium). Presented at National Association of Orthopedic Nurses: Albuquerque, NM.
- Taylor, G. (2018, May 24). Recognizing incomplete spinal cord injuries (podium). Presented at Roane State Community College–EMS week.
- Dalton, B. (2018, August). When less is more—A smaller city's approach to crisis intervention team (podium). Presented at 2018 Crisis Intervention Team International Conference: Kansas City, MO.
- Poe, A., & Jackson, K. (2018, August). What a clinical nurse specialist can do for you (podium). Presented at OR Today Live Surgical Conference: Nashville, TN.
- Ward, A., Jerkins, L., Noe, S., Lewis, J., & McLoughlin, J.
 (2018, September). Impact of team based surveillance on outcomes for patients with Melanoma (poster).
 Presented at 2018 American Society for Clinical Oncology Survivorship: Chicago, IL.

- Addleman, C.J., & Robinson, K. (2018, September). Creating or revising a preoperative assessment clinic (podium). Presented at OR Manager Conference: Nashville, TN.
- Dalton, B. & Smoak, M. (2018, September 24-29). Tennessee Delegates to National Emergency Nurses Association Conference: Pittsburg, PA.
- McBride, M. (2018, October). A Facebook and social media alternative: It's Yammer time! (poster). Presented at 2018 Tennessee Hospital Association Annual Conference: Franklin, TN.
- Sloan, B., van Zyl, J., Indranoi, Y. & Fladd, D. (2018, October 10). Designing healthcare across the continuum: Traveling behind the veil of post-acute world (podium). Presented at Cerner Health Conference 2018: Kansas City, MO.
- Cecil, J. & Epps, J. (2018, October 16). Synergy as strategy (podium). Presented at CMO-CNO Tennessee Hospital Association Conference: Franklin, TN.
- Taylor, G. & Tuggle, D. (2018, October 23). Stop the bleed (panel discussion). Presented at Emergency Management Agencies of TN Conference: Chattanooga, TN.
- Snyder, J.C., Osman, M., Clark, C.T., & Rains, A.W. (2018, October). Appropriateness of red blood cell transfusion following computerized provider order entry alerts (poster). Presented at AABB Annual Meeting: Boston, MA.
- Henry, J. (2018, October). CSTAT, ELVO, MER RACE: Making sense of the new stroke alphabet soup (podium). Presented at Tennessee Association of Rescue Squads Annual Symposium: Pigeon Forge, TN.
- Cecil, J. (2018, October 25). Introduction of a K9 program at a Magnet hospital. Who let the dogs out? (podium). Presented at 2018 ANCC National Magnet Conference: Denver, CO.
- Niswonger, E. & McGill, T. (2018, November 5). Don't overcheck the baby: Are we monitoring too much? (poster). Presented at UTCON Research Day: Knoxville, TN.
- Caldwell, L. & Flanary, J. (2018, November 5). Head covering for central line dressing changes (poster). Presented at UTCON Research Day: Knoxville, TN.
- Geissler, T. (2018, November 5). Decreasing perineal lacerations in childbirth (poster). Presented at UTCON Research Day: Knoxville, TN.
- Hartsell, R. & Airhart, K. (2018, November 5). Umbilical cord care (poster). Presented at UTCON Research Day: Knoxville, TN.
- Truex, M., Forester, D., & Day, T. (2018, November 5). Tube feeding costs down the tube (poster). Presented at UTCON Research Day: Knoxville, TN.
- Clevenger, M., Dalton, B., Henry, J. & Toberman, S. (2018,
- November). Acute ischemic stroke EMS simulation: From 911

to reperfusion (podium). Presented at Tennessee Region II EMS Directors Association Fall Conference: Gatlinburg, TN.

- Radtke, J. (2018, December 4). Conducting a situational risk assessment (podium). Presented at Smoky Mountain Association for Professional in Infection Control and Epidemiology.
- Taylor, G. & Tuggle, D. (2018). Stop the bleed. Presented at 77 locations in Community and East Tennessee: Knoxville, TN and ET Region.

Publication

Rowe, A.S., Hawkins, B., Hamilton, L.A., Ferrell, A., Henry, J., Wiseman, B.F., Skovran, S.A., Mosadegh, M.S., Hare, M.E., Kocak, M., & Tolley, E. (2018). Contrast induced nephropathy in ischemic stroke patients undergoing computed tomography angiography: CINISter Study. Journal of Stroke and Cerebrovascular Diseases 28(3), 649-654. doi: 10.1016/j.jstrokecerebrovasdis.2018.11.012.

Internal Presentations Nursing Grand Rounds

- Partin, S. (2018, January 11). Managing difficult encounters (podium). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Radtke, J. (2018, February 8). The scoop on poop–A C. Difficile reduction initiative (podium). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Bruno, C., Clark, J., Givens, M., Lisle, L., & Vath, S. (2018, June 14). How shared governance impacts the bedside nurse (podium). Presented at The University of Tennessee Medical Center, Nursing Grand Rounds: Knoxville, TN.
- Sprague, S. & Warden, S. (2018, July 12). In-house STEMI: A tale of three patients (podium). Presented at The University of Tennessee Medical Center, Nursing Grand Rounds: Knoxville, TN.
- Price, D. (2018, August 9). Evaluation of a difficult urinary catheterization in an academic medical center (podium). Presented at The University of Tennessee Medical Center, Nursing Grand Rounds: Knoxville, TN.
- Daugherty, K. & Vath, S. (2018, October 11). Venous thromboembolism prophylaxis refusal algorithm: A shared governance collaborative project (podium). Presented at The University of Tennessee Medical Center, Nursing Grand Rounds: Knoxville, TN.
- Toberman, S. (2018, November 8). The clinical nurse specialist in the transport environment: What is a CNS? (podium). Presented at The University of Tennessee Medical Center, Nursing Grand Rounds: Knoxville, TN.

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Patty, D. & Daniels, J. (2018, December 13). Recognizing an impaired provider and taking action to keep patients safe (podium). Presented at The University of Tennessee Medical Center, Nursing Grand Rounds: Knoxville, TN.

Nursing QUEST Program

- Carpenter, D. (2018, December). Standardized flow coordinator (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Cresap, J. (2018, December). Positively affecting staff moral on 4 south medical nephrology (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Duran, L. (2018, December). Reducing waste through visual cues (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Ellsworth, S. (2018, December). Introducing AORN cleaning standards to the cardiac cath lab (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Hiltbold, H. (2018, December). Clinical alarms (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Hopper, S. (2018, December). Making nurse assignments based on patient acuity to increase nurse satisfaction (poster).
 Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Johnson, C. (2018, December). Removing barriers to the implementation of mobility and upright positioning during labor (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Kennedy, E. (2018, December). Decreasing unit acquired pressure injuries in medical critical care (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Kirk, J. (2018, December). Urology service reorganization:Standardization of doctor preference cards (poster).Presented at The University of Tennessee Medical Center:Knoxville, TN.
- Lisle, L. (2018, December). Reduction in PICC CLABSI risk on 11 east (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Perkins, K. (2018, December). Protecting our immunosuppressed (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Splane, S. (2018, December). Implementation of RESTRICTED EXTREMITY wristbands-protecting patients with AV accesses and breast cancer surgery (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.

- Sprague, S. (2018, December). Optimizing job enjoyment (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Swaffer, A. (2018, December). Starting on time is a no-brainer (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Taylor, S. (2018, December). First case on time surgery starts (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Warden, S. (2018, December). Device table set-up in the cath lab (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.

Sacred Cow, Evidence-Based Practice Posters

- Caldwell, L. & Flanary, J. (2018, October). Head coverings for central line dressing changes (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Geissler, T. (2018, October). Decreasing perineal lacerations in childbirth (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Hartsell, R. & Airhart, K. (2018, October). Umbilical cord care (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Niswonger, E. & McGill, T. (2018, October). Don't overcheck the baby: Are we monitoring too much? (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Truex, M., Forester, D., & Day, T. (2018, October). Tube feeding costs down the tube (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.

Nursing Residency, Evidence-Based Practice Posters

On March 26, July 18 and October 10, 2018 there were 33 posters by residents presented at completion of the Nurse Residency Program.

2019 Nursing Presentations (Poster, Podium & Publications)

External Presentations

- McBride, M. (2019, January). A Facebook and social media alternative: It's Yammer time! (podium). Presented at Knox Council Tennessee Organization of Nurse Executives (TONE) Meeting: Knoxville, TN.
- Tuggle, D. (2019, January). Concussions and TBI in children (podium). Presented at Grainger County Schools: Rutledge, TN.
- Taylor, G. (2019, January). Recognizing incomplete spinal cord injury (podium). Presented at Anderson County EMS education day: Clinton, TN.

Flanary, J., & Marti, S. (2019, March). Vols against falls (poster). Presented at NACNS Annual Conference: Orlando, FL.

- Johnson, R., & Toberman, S. (2019, March). The role of the clinical nurse specialist in acute stroke: From field to bedside (poster and oral presentation). Presented at American Association of Neuroscience Nurses: Denver, CO.
- Taylor, G. & Tuggle, D. (2019, March). When all the puzzle pieces fit perfectly: A successful mass casualty incident (podium).
 Presented at Society of Trauma Nurses TraumaCon 2019: Lexington, KY.
- Swaffer, A. (2019, April). Surgery on time starts (poster). Presented at AORN Global Surgical Conference and Expo: Nashville, TN.
- Tuggle, D. (2019, June). Pediatric trauma (podium). Presented at Covenant Health LLD, Nursing Orientation: Knoxville, TN.
- Taylor, G. (2019, August). Recognizing incomplete spinal cord injury (podium). Presented at Morgan County EMS Education day: Sunbright, TN. Presented at Campbell County EMS education day: LaFollette, TN. Presented at Union County EMS education day: Maynardville, TN.
- Shipley, L. & Dalton, B.S. (2019, August 26). Let's Tango:Emergency nurses and crisis intervention team (podium).Presented at Crisis Intervention Team InternationalConference: Seattle, WA.
- Taylor, G., McNutt, K., & Dalton, B.S. (2019, September 28-30). Tennessee Delegates to Emergency Nurses Association Conference: Austin, TX.
- Taylor, G. (2019, September). Seizures and epilepsy (podium). Presented at Roane State Community College, Critical Care Paramedic Course: Knoxville, TN.
- Taylor, G. (2019, September). TBI and other neurologic injuries (podium). Presented at Roane State Community College, Critical Care Paramedic Course: Knoxville, TN.
- Taylor, G. (2019, October). Recognizing incomplete spinal cord injury (podium). Presented at Tennessee Association of Rescue Squads (TARS) Annual Conference: Pigeon Forge, TN. Presented at Sevier County EMS education day: Sevierville, TN.
- Talbott, E. (2019, October). Evaluation of charting compliance with and without prompting and nursing perspective of the change (poster). Presented at the Tennessee Hospital Association Leadership Summit: Nashville, TN.
- LePhong, C.D., Rains, A.W., & Clark, C.T. (2019, October). Effects of dual platelet inventory and secondary bacterial testing of platelets on available platelet inventory (poster). Presented at AABB Annual Meeting: San Antonio, TX.

- Collins, G.L., Clark, C.T., & Rains, A.W. (2019, October). Effectiveness of provider education in reduction of inappropriate plasma transfusion (poster). Presented at AABB Annual Meeting: San Antonio, TX.
- Price, D. & McKeon, L. (2019, November 4). Outcomes of a nurse-led difficult urinary catheter team in an academic medical center (poster). Presented at University of Tennessee College of Nursing Research Day: Knoxville, TN.
- Day, T. & Tuggle, D. (2019, November 4). Evaluation of Advanced Trauma Care for Nurses certification training in Africa (poster) Presented at University of Tennessee College of Nursing Research Day: Knoxville, TN.
- Toberman, S. (2019, November). Transport of the neurocritical patient: What jet fuel can do for you (podium). Presented at 11th Annual UTMC Brain and Spine Institute's Stroke Symposium: Knoxville, TN.
- Priestly, M. (2019, November). Management of subarachnoid hemorrhage in the neuro critical care unit (podium). Presented at 11th Annual Brain and Spine Institute's Stroke Symposium: Knoxville, TN.

Internal Presentations

Nursing Grand Rounds

- Tuggle, D., Day, T., Taylor, G., & Rasnake, N. (2019, January 10). Improving trauma care in Africa (podium). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Kerby, C. (2019, February 14). I am a magnet nurse (podium). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Chesney, S., Guinn, S., & Goderich, R. (2019, April 18). MRI safety: Keeping you informed (podium). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Bushman, P. (2019, May 9). Your path to becoming certified (podium and panel). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Ade, L. & Bullock, L. (2019, August 8). Breaking the cycle of heart failure readmissions (podium). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Ward, A. (2019, September 12). Hereditary risk: The role of nursing in oncology genetics (podium). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Mendola, A., Parrish, T., Partin, S. (2019, November 14). Caring for patients with addiction: Pearls and pitfalls (podium). Presented at The University of Tennessee Medical Center: Knoxville, TN.

Nursing QUEST Program

- Bushman, P. (2019, October). Increasing the number of certified nurses in POU/ASU (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- DeVault, L. (2019, October). Inconsistency and lack of communication with ISBAR handoffs from PACU to Phase 2 (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Ellsworth, S. (2019, October). Changing block time and procedure scheduling in the cath lab (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Gheen, M. (2019, October). TSICU book of knowledge improvement (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Goldman, H. (2019, October). New medication education (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Gregg, T. (2019, October). Maximizing day of surgery scheduling efficiency (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Hiltbold, H. (2019, October). Sternotomy cart (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Kennedy, E. (2019, October). Pressure injury prevention in medical critical care (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Lowe, K. (2019, October). 8 heart bedside monitor programing (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- McMahan, C. (2019, October). Subcutaneous heparin administration (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Perkins, K. (2019, October). Gold standard for hand hygiene (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Quick, M. (2019, October). Increasing the number of patients coming to pre-anesthesia testing: An orthopedic pilot (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Sikes, T. (2019, October). Nonverbal alcohol withdrawal screening (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Sprague, S. (2019, October). Outpatient customer satisfaction (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.

- Swaffer, A. (2019, October). Are flip rooms successful? Case scheduling analysis neurosurgical service (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Tant, E. (2019, October). Development of a temporary dialysis catheter (VasCath) pathway (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Thompson, D. (2019, October). Improving patient outcomes with bedside reporting (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Vinsant, T. (2019, October). Drug use associated infection (DUAI) patient education (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.
- Warden, S. (2019, October). Cardiac academy: Education driven (poster). Presented at The University of Tennessee Medical Center: Knoxville, TN.

UTMC Nursing Research Day 2019

- Day, T. & Tuggle, D. (2019, November 5). Evaluation of Advanced Trauma Care for Nurses certification training in Africa (podium). Presented at UTMC Nursing Research Day: Knoxville, TN.
- Koszalinski, R., Day, T., Hiltbold, H. & Kyle, C. (2019, November 5). Speak for myself (podium). Presented at UTMC Nursing Research Day: Knoxville, TN.
- McKeon, L. & McDonald, M. (2019, November 5). Blending QI and research to enhance nursing innovation (podium). Presented at UTMC Nursing Research Day: Knoxville, TN.
- O'Dell, K., Marti, S., Ade, L., Toberman, S., & Jackson, K. (2019, November 5). The role of the clinical nurse specialist: Translating research into evidence-based practice (podium). Presented at UTMC Nursing Research Day: Knoxville, TN.
- Price, D. (2019, November 5). Evaluation of a difficult urinary catheterization (DUC) team in an academic medical center (podium). Presented at UTMC Nursing Research Day: Knoxville, TN.

Nursing Residency, Evidence-Based Practice Posters

On March 25, July 1, August 2 and November 18, 2019 there were 40 posters presented by residents at completion of the Nurse Residency Program.

Empirical Outcomes



Overall Inpatient Patient Falls with Injury per 1,000 Patient Days

Percent of Overall Hospital Surveyed Patients with HAPI Stage II or Greater



Empirical Outcomes

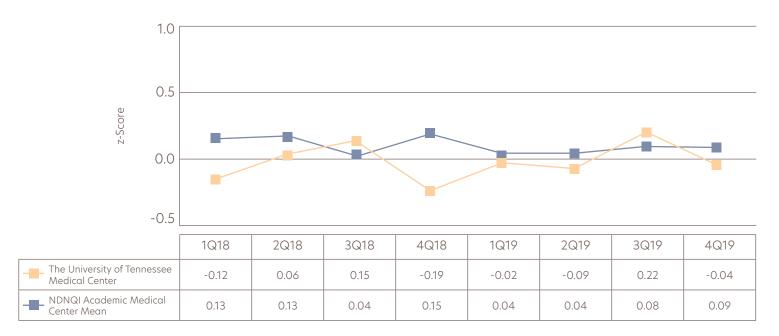
- Outcome measures
- graphs
- trended data
- nurse-sensitive clinical indicators

- patient satisfaction
- nursing education
- certification
- nurse satisfaction



Overall CLABSI per 1,000 Central Line Days

Overall CAUTI per 1,000 Catheter Days



2018-2019 Nursing Annual Report

2019 Outpatient Falls with Injury														
Care Area	2018 Total Falls	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019	2019 YTD
Recovery/Phase II	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Ambulatory Surgery 2N	0	-	-	-	-	-	-	-	-	-	-	1	-	1
Ambulatory Surgery 3S	0	-	-	-	-	-	-	-	-	-	-	-	-	0
6 North/COU	2	-	-	-	-	-	-	-	-	-	-	-	-	0
Emergency Department	7	-	-	-	-	1	-	-	2	1	-	-	-	4
Endoscopy Center	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Radiology/X-ray/MRI	2	-	-	-	-	-	-	-	1	-	1	-	2	4
Radiotherapy	0	-	-	-	-	2	-	-	-	-	-	-	-	2
Cardio. & Pulm. Rehab	1	-	-	-	-	-	-	-	1	-	-	-	-	1
Sleep Center	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Hallway/Common Area	0	-	-	-	-	-	-	1	-	-	-	-	-	1
Lobby/Restroom	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Other/Offsite Facilities	8	2	-	-	1	1	2	-	1	-	1	-	1	9
Cafeteria	0	-	-	-	-	-	-	-	-	-	-	-	-	0
EEG/Neurology Lab	1	-	-	-	-	-	-	-	-	-	-	-	-	0
Parking	2	-	-	-	-	-	-	-	-	-	-	-	-	0
Day Surgery	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Wound Care Center	0	-	-	1	-	-	-	-	-	-	-	-	-	1
Endovascular Suite	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Pre-Op/Holding	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Nuclear Medicine	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Endo (Outpatient)	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Pul. Function Lab (Outpatient)	0	-	-	-	-	-	-	-	-	-	-	-	-	0
NIVL (Outpatient)	0	-	-	-	-	-	-	-	-	-	-	-	-	0
CVR (Outpatient)	1	-	-	-	-	-	-	-	-	-	-	-	-	0
EVR (Outpatient)	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Cath Lab	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Medical Office Buildings	1	-	-	-	-	-	-	-	-	-	1	-	-	1
Pre Admission Testing	0	-	-	-	-	-	-	-	-	-	-	-	-	0
3 South OR	0	-	-	-	-	-	-	-	-	-	-	-	-	0
SUR	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Cancer Institute	1	-	-	-	-	-	-	-	-	-	-	-	-	0
Cole Neuroscience Center	0	-	-	-	-	-	-	-	-	-	-	-	-	0
Total Outpatient Falls	26	2	0	1	1	4	2	1	5	1	3	1	3	24

Recognition & Awards

Nurse Excellence Awards

Nurse Excellence Awards are awarded annually during Nurses Week. Nominations are submitted by nurse managers or peers and winners are chosen based on their dedication, exceptional clinical practice, and distinguished contributions to the nursing profession. In 2018, the Tennessee Organization of Nurse Executives (TONE) Knoxville Council inaugurated the East Tennessee Nursing Excellence Awards. These awards are selected by a blinded process from submissions by regional facilities to recognize nurses who provide exemplary care. In 2018 UTMC had seven nurses and in 2019 had fourteen recipients for this East Tennessee nursing award.





DAISY Awards 2018 - 2019

The DAISY (Diseases Attacking the Immune System) Award was founded by the family of J. Patrick Barnes, who died at age 33 of complications of Idiopathic Thrombocytopenic Purpura (ITP). The care Patrick and his family received from nurses while he was ill inspired this award. It is a unique means of thanking nurses for making a profound difference in the lives of their patients and the patient families. The award recognizes the super-human work nurses do every day all over the country. Nurses can be nominated by their peers, patients, families and physicians. Nominees are:



1st Quarter 2018 Cassie Bivens, BSN, RN, CCRN, CVICU

1st Quarter 2019

RN, NICU

Lauren Evans, BSN,



2nd Quarter 2018 Samantha Carley, BSN, RN, CCRN, CVICU



2nd Quarter 2019 Iesha Tucker, BSN, RN, 6 South



- an effective communicator and team member
- ones who exemplify nursing professionalism
- a passionate patient advocate and liaison
- able to use critical thinking and intuitive judgment skills

These nurses received a certificate of recognition, a DAISY Award pin, and a Healer's Touch sculpture. They were recognized at Nursing Leadership Council and during a special ceremony on their unit.



4th Quarter 2018 Whitney Rogers, RN, CVICU



3rd Quarter 2019 Catherine Winchell, BSN, RN, RNC-NIC, NICU



4th Quarter 2019 Hugh Friar, BSN, RN, RN-BC, 7 West

Award pin, and a Willow Tree figurine. They are recognized at

Nursing Leadership Council and at a special ceremony on their

• ones who report significant information to nurses in a timely

• able to use intuitive judgment skills to ensure patient safety

• those who exceed expectations in a consistent manner

The Iris Awards 2018-2019

The IRIS Award was created at UTMC to recognize contributions by nursing support team members that promote excellent and compassionate care. These team members include nursing technicians, health unit coordinators, monitor techs, patient care attendants (sitters), and other nursing transport/tech staff. IRIS is an acronym for Individual Recognition for Incredible Service. These recipients are valued, integral members of the health care team. Nominations may be made by their peers, patients, families and physicians. The award recipients receive a certificate of recognition, the IRIS



1st Quarter 2018 Teresa Davis, NT, PCU



2nd Quarter 2018 Derek Wakefield, NT, 7 South



unit. Nominees are:

manner

• a passionate patient advocate

• an effective communicator and team member

caring and compassionate

3rd Quarter 2018 Cory Kellogg, NT, 12 East



4th Quarter 2018 Delana Swafford, NT, NCC



1st Quarter 2019 Jacqueline Hunnicutt, NT, 6 East



2nd Quarter 2019 Joyce Risin, NT, PCU



3rd Quarter 2019 Travis Delk, NT, HDU



4th Quarter 2019 Marshall Nelson, 6 South

The DAISY Team Award

2018 DAISY Team Winner-CVICU

The DAISY Team Award is designed to honor an extraordinary collaboration between two or more people. An award that must be led by a nurse, recognizes that while an idea may start with one individual it often takes an entire team to implement it successfully. The DAISY Team Award is presented annually during Nurses Week. A customized plaque is displayed in the Nursing Administration hallway. All members of the team receive certificates and DAISY Team Award pins.



Heather Hiltbold, BSN, RN, CCRN, Samantha Aikens, NT, Patti Rhyne, RN, Abigail Coffelt, BSN, RN; Kristi Boggess, MSN, RN, NE-BC. Not Pictured: Angela Mills, BSN, RN (Clinical RN Leader)

There are no words to describe how this team worked together to give precious memories to a mourning family. The patient, a young mother, was admitted in critical condition for targeted temperature management. When the news was delivered to the family that she would not recover from this event, the nurses gathered together to brainstorm ideas and decided to gather mementos and preserve memories for the family. They obtained handprints from the patient and added poems to the artwork. They provided Precious Prints (Program that uses fingerprints to create jewelry) for the children. The family was gifted these gifts when they came back to say their last goodbyes. They share that the nurses were wonderful, amazing, caring, compassionate, patient and kind. While the family reports the impact the nurses made on them, the nurses also say they were greatly impacted by the love of her family and community. They say, it's unfortunate that we could not save her life, but we know she was able to give life to others. Our hope is that we can give her family some peace, comfort and an everlasting memory of her life.

2019 DAISY Team Winner-CVICU

A patient was admitted post Video-Assisted Thoracoscopic Surgery (VATS) for a right total pneumonectomy. In just a short time the primary nurse assessed the patient and noticed an 32 acute change in oxygenation needs and an increased need for blood pressure support. The nurse notified the appropriate members of the medical team and worked to develop a plan of treatment that was best for the patient and the family. The patient was in a critical situation that required treatment outside of UTMC's scope of service. The team collaborated on the next steps for this patient in order to ensure safe care and eventually transition to another facility. On day 2 of admission the team was able to collaborate with the



Kristi Boggess, MSN, RN, NE-BC, Abigail Coffelt, BSN, RN, Valentin Korniyenko, RN, Braxton Douglas, BSN, RN, CCRN (Clinical RN Leader), Kayla Lee, MSN, RN, CCM (Case Manager), Heather Hiltbold, BSN, RN, CCRN

University of Kentucky (UK) to enable this patient to receive the Extracorporeal Membrane Oxygenation (ECMO) treatment that he needed. Case Management, Critical Care Medicine (CCM) and other nursing team members worked quickly to acquire the needed equipment, labs, paperwork and central venous lines needed for this process. Later that night the patient was transferred to UK. Each team member had a valuable role in the care of this patient and the family stated they were thankful to the team for their hard work. The physicians on this case reported that "this was a very labor intense time and we had excellent support from the nursing staff who worked above and beyond the normal requirements of their shift to see this through. I am very grateful to be working with such a wonderful group of people."

Trinity Health Foundation of East Tennessee Silver Lamp Healthcare Continuing Education Scholarship Awards

The Silver Lamp Awards are given by Trinity Health Foundation of East Tennessee to deserving employees for the purpose of enhancing the health care service capabilities and quality by providing training opportunities for exceptional employees. These awards are to be used to defray the cost of health care training for individual employees determined by a standing selection committee at each hospital.

2018 Silver Lamp Awards

- Alisa Poe, MSN, APRN, RN, AGCNS-BC, CNOR
- Cynthia Williams, MHA, BScN, RN, RNC-MNN



2019 Silver Lamp Awards

- Nicole Simmons, MSN, APRN, RN, ANP-BC
- Elizabeth Talbott, BSN, RN, CCRN

Lisa McCarty Kennedy Oncology Nursing Merit Education Award

The Lisa McCarty Kennedy Oncology Nursing Merit Education Award is awarded in honor of Lisa McCarty Kennedy, niece of the late Richard A. Obenour, MD, who battled Lymphoma for two years. The award is given to an outstanding oncology nurse who provides compassionate patient care, is dedicated to acquiring knowledge resulting in improved patient care, and who serves as a positive role model.

The 2018 recipient of this award was Adrienne Wiest, RN, CMSRN, 12 East. Adrienne was nominated by her peers and was awarded \$1,000 towards furthering her oncology education.

The Donate Life Transplant Games

The Donate Life Transplant Games is a multi-sport festival event produced by the Transplant Life Foundation for individuals who have undergone lifesaving transplant surgeries. Suzy Sawyer, MSN, APRN, RN, ACNS-BC, RN-BC went to the transplant games in August 2018 with Team Tennessee Donor Services that were held in Salt Lake City, Utah. This 16-



member team won 23 Gold, 18 Silver and 12 Bronze. They came in 2nd in the Team Cup standing which averages the number of athletes by number of medals won. In her age group, Suzy won Bronze in the 5K and 400 meter and Silver in the 800 meters.

Serving 2nd Term on Stroke Certified RN Test Development Committee

Jennifer Henry, MSN, RN, CNRN, SCRN, NVRN-BC is currently serving her 2nd term on the American Board of Neuroscience Nursing Stroke Certification Test Development Committee. She began her 1st term in 2015 and her 2nd term followed in 2019.

The University of Tennessee Medical Center Alumni and Retired Nurse Society (UTMCARN)

The society began in March 2009 and meets monthly in the UTMC Heart Hospital Conference Room. The group includes graduates of the University of Tennessee Memorial Research Center and Hospital School of Nursing and registered nurse retirees from UTMC. The society supports nursing education and has provided volunteer help for various medical center events. UTMC is fortunate to have a group of retired nurses who keep in touch and have given so much to the hospital for so many years. For example, during Nurses' Week in May, they recognized and served cookies to the current nursing team members. In 2018 and 2019, they baked hundreds of cookies and hand delivered an assortment of them to each nursing unit throughout the hospital. Their presence was encouraging as nurses witnessed them catch up with old friends and welcome new nurses to enjoy a sweet, homemade treat during a busy shift.

President - Darlene Barger, RN Vice-President - Letha Lehman, RN Recording Secretary - Radie Ball, RN Corresponding Secretary - Faye Reynolds, RN Treasurer - Jo Ann Cornelius, RN

In 2019 a dream of this society resulted into a successful accomplishment. This dream was to publish a book to preserve the history of the University of Tennessee Memorial Research Center and Hospital School of Nursing that existed for 17 years. The title of the publication is Our Nursing School Journey Remembered. This book was compiled by the "History Committee", a group of nurses from the society. The committee consisted of Chairman, Dottie McElyea, Norma Reynolds, Mary Lee Isley, Joyce Maxwell, Mary Alice Bozeman, Shirley Dunn, Jama Mandrell and Cathy Kerby. The book is about memories, stories and pictures from the graduates of each class and memories from nurses who retired from UTMC but were not alumni of this school. Radie Ball was instrumental in getting this book published. It is available for purchase on Amazon.

John W. "Jack" Lacey, III, MD Wall of Distinction

The Lacey Wall of Distinction recognizes physicians, administrators, and team members who contributed to the mission and vision of UTMC and UT Graduate School of Medicine and helped it achieve prominence in health care.

The RN honorees are:

2018

Jeanne Alley, RN was a dedicated nursing leader with a drive for excellence which led her to many pioneering roles at the facility. She participated in the development of the medical center's first heart catheterization laboratory as well as the first heart catherization performed!

2019

Jean Fitzgerald, RN, was instrumental in developing pulmonary nursing into a specialty at UTMC. She was a devoted patient advocate and educator to both nurses and residents.

Recognition for 55+ Years of Service and Caring for Patients -Mary Alice Bozeman, RN

Mary Alice Bozeman

As a graduate of the 1963 class at the University of Tennessee Memorial Research Center and Hospital School of Nursing, Mary Alice Hall never foresaw her future here lasting that long. As her first and only workplace, she surpassed the 55-year mark prior to her "retirement" in 2018.



She started as a nursing student and paid \$410,

including room and board, for her entire 3-year educational experience. Her nursing school dormitory, that now serves as an administrative building (University Family Physicians, Graduate School of Medicine and administrative offices) on the UTMC campus, was a place for many memories and laughter. When she started on the patient floor as a staff nurse, nurses weren't allowed to wear pants. The requirement of dresses for nurses consisted of starched long-sleeved white uniforms, caps, seamed white hose and polished white shoes. "In 1963 there were no critical care units," Ms. Bozeman explained. "When I became a nurse manager, I'd just be sure to put the most critical patients near my desk so I could keep a close watch on them and get to them more quickly. It's amazing how many lives we're saving today because of the advancements in technology, nursing and medicine." Mary Alice held numerous positions throughout her career and even served as the Chief Nursing Officer for several years. "I never intended to be here this long, however the people I work with and the patients I care for just keep drawing me back in. It always seems like there's one more thing I want to do before I retire. To be able to provide comfort and guidance to the patients and their families through some of their most difficult times is so important."

On March 14, 2018, the team members of UTMC celebrated the retirement of Mary Alice Bozeman, RN – a longtime nurse and administrator. At the time of her retirement, she was the Nursing Executive Director, however we still see her from time to time "filling in" from the Patient Advocate Office, where she's needed to better the patient's experience. Mary Alice smiles and reflects on her career, "It has been such an honor and privilege to be a part of the nursing profession and watch the medical center grow to be the fine institution it is today. Through all the advancement, what hasn't changed is the heart of nursing, the compassion for patients and the quest for quality care. Through these years God has blessed me with a wonderful supportive family both at home and at the medical center." Thank you, MAB, for your many years of service, dedication and leadership!

Certified Registered Nurses

(Listed by Accounting Unit/As of December 2019)

Accreditation & Patient Safety

Anita Lively, CJCP Whitney Pickel, CCRN Anna Rains, RN-BC

Advanced Orthopaedic Center

April Humphrey, CMSRN, ONC Terkila McKissick, CMC

Aeromedical Services

Hailey Bickers, CEN, CFRN Timothy Claiborne, CEN Kellee, Cronan, CEN Jeanie Diden, CEN Aaron Fox, CEN Jonathon Gentry, CEN, CFRN Miranda Goltz, CCRN, CFRN Rebecca Greene, CEN Marty Griffith, CEN, CFRN Wendy Henninger, CCRN Julianne Herzfeldt, CEN, CFRN George Long, CFRN Jacquelyn Maffeo, CFRN Gary Reams, CEN Lesley Roberts, CEN Joel Snyder, CEN Jared Spencer, CEN Samuel Sweet, CEN Zackary Switzer, CEN Susan Toberman, ACCNS-BC, CFRN, CCRN, CPEN Kenneth Walker, CEN Michelle Ward, CCRN

Ambulatory Infusion Center

Rhonda Clark, CGRN Nancy Eubank, RN-BC

Ambulatory Surgery Center

Pauline Bushman, CCRN Sharon Hickman, CNOR Dianne Kelly, CAPA Mary Lindstrom, CAPA Emily Niswonger, C-EFM Kathleen Riddle, CAPA Cynthia Tucker, CAPA Theresa Turner, CAPA Daniel Vickery, AGCNS-BC, RN-BC

Cancer Center

Melanie Thomas, OCN Kim Allen, OCN Christy Clark, OCN Natalie Ellis, OCN Mary Hooker, OCN Lindsey Jerkins, OCN Anne-Marie Kirkland, OCN Cheryl Kolatorowicz, OCN Sandra Martin, OCN Shanna Overbey, OCN Melanie Priode, CBPN Elaine Rector, OCN Sandra Shelton, OCN Elizabeth Wilder, OCN Christopher Yandell, CCRN Laura Collins, OCN Phillip Burgess, OCN Sarah Murillo, ONC Melissa LeMense, OCN

Cardiac Cath

Samantha Carley, CCRN Daniel Carpenter, CEN Sarah Cox, CEN Sarah Ellsworth, RN-BC Victoria Feaster, PCCN Allison Mittlestat, RN-BC Rebecca Newport, RN-BC Melanie Simpson, CCRN Sharon Sprague, RN-BC Scott Warden, RN-BC

Cardiac Rehab Program Miaja Bell, RN-BC

Cardiology 4H

Megan Givens, RN-BC Tammy Jones, RN-BC Kristen Martini, RN-BC Laura Harper, NE-BC Donna Tekell, RN-BC

Cardiothoracic Surgery 7H

Jada Bates, RN-BC Donna Boxell, RN-BC Amanda Brown, CMSRN Hugh Friar, RN-BC Heather Jessee, CCM Andrew McNeese, RN-BC Kayla Miller, RN-BC Sharon Newman, CMSRN Paula Pribble, CMSRN, RN-BC Margaret Suttles, CMSRN Jennifer Trentham, RN-BC Karen Watson, CMSRN

Cardiovascular Intensive Care

Cassie Bivens, CCRN Courtney Bohanan, CCRN Rachel Bowling, CCRN, CSC Edward Bradley, CCRN Ryan Cochran, CCRN Mackenzie Cornelius, CCRN Brandt Crawford, CCRN Mark Cresap, CCRN Kelsey Deason, CCRN Steven Halcomb, CCRN Allison Herron, CCRN Thomas Hickey, CCRN Heather Hiltbold, CCRN Christy Kooch, CCRN HannaRae Larsen, CCRN Chad McClure, CFRN Michaela, Plowman, CCRN Parrish Simpson, CCRN Daniel Thompson, CCRN Stephen Vath, CCRN Sara Verzi, CCRN Megan Viens, RN-BC Andrew Whitfield, CEN, CCRN Eli Woods, CCRN

Cardiovascular Recovery

Rhonda Franklin, CMSRN Cecilia Helton, RN-BC Erin Long, RN-BC Lanny Martin, CCRN Victoria Meloy, CMSRN Janice Pryor, RN-BC Jennifer Ward, CMSRN

Case Management

Rosie Allmon, CCM Cassandra Boleyn, CCM Liz Broach, CCM Sandra Davis, CCM Diana Goad, CCM Kayla Lee, CCM Jane Lewis, CCM Rose Thompson, CCM

Chief Quality Officer Heather Bennett, CPHQ, HQCC, CCM

Critical Care Administration

Laura Gilmore, ACCNS-AG, CCRN Chadrick Sims, NVRN-BC

Critical Care Registry Kaleb Henry, CCRN, CEN

Delivery Room

Emily Baugh, C-EFM Kellie Botts, C-EFM Britanny Carter, C-EFM Keslee Chessor, C-EFM Brittany Clendenen, C-EFM Courtney Crook, C-EFM Kari Cummins, C-EFM Claire Drake, C-EFM Tanika Edwards, C-EFM Leslie Frantom, C-EFM Theresa Geissler, RNC-OB, C-EFM Judith Gerrity, RNC-OB Kirby Ginn, C-EFM Elizabeth Gore, C-EFM Haley Hance, C-EFM Jennifer Hill, RNC-OB, C-EFM Lindsey James, C-EFM Christina Johnson, C-EFM Rosa Mayor, CCRN Melissa McAmis, C-EFM Treva Miller, C-EFM Kelsie Otten, RNC-OB Samantha Parker, C-EFM Margaret Pfeifer, C-EFM Taylor Pressley, RNC-OB, C-EFM Olivia Riley, C-EFM Julia Sale, C-EFM Mary Sheahan, C-EFM Abbey Taylor, C-EFM Kathleen Thompson, C-EFM Christine Thorsen, C-EFM Emily Walker, C-EFM Kelsey Walker, C-EFM Ann Watson, C-EFM Sydney Whaley, C-EFM Christine Williams, C-EFM Lashonna, Willis, C-EFM Chelsey Wills, C-EFM

Echo/Vascular

Sara Cunningham, RN-BC

Emergency Room

Rachel Cloyd, CEN Beckye Dalton, ACCNS-BC, CEN Sarah Lanagan, TCRN Jessica Naismith, CEN Amy Owens, CEN Tori Patterson, CEN Ryan Scarborough, CEN Jonathan Spurlock, CEN Laura Williams, CEN

Endoscopy Center

Rebecca Stoehr, CMSRN Heidi Wallace, CGRN

Endovascular Recovery

Dawn Patterson, RN-BC

Endovascular Suite

Ralph Norman, CCRN Terry Ray, CEN

Enterostomal Therapy

Linda Barnes, CNML Karen Gallagher, CWS

Ethics & Compliance Program Donna Patty, RN-BC

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GYN Antepartum 4E

Tammy Boals, C-EFM Rose Fuller, RNC-ON, C-EFM Melinda Kennard, C-EFM Terry McGill, C-EFM Julie Mills, C-EFM Yvonne Williams, CMSRN

Hanna Cancer Associates Kelly Myrick, OCN

Christina Welch, OCN

Darlene Weaver, RN-BC

Health System Regional Dev. Rhonda McAnally, CEN

Heart Lung Vascular Institute Lauren Ade, AGCNS-BC Krystal Boggess, NE-BC Kristie Jackson, AGCNS-BC, RN-BC Susan Marti, ACNS-BC, CMSRN Jennifer Roberts, FNP-BC Suzanne Sawyer, ACNS-BC, RN-BC

Infection Prevention

Harriett Bennett, CIC Portia Greenlee, CCRN Jennifer Radtke, CIC, CEN, TCRN Tarry Samsel, CIC

Interventional Radiology Amber Ward, NVRN-BC

Joint Center 7E

Cally Daley, ONC Mellissa Gilliam, ONC Whitney Owen, CMSRN

Magnet Status

Debbie Bell, CASC

21st Century Gift Fund Leslie McKeon, NEA-BC

Medical Critical Care

Perla Allen, CCRN Bailey Baker, CCRN Jordan Bentz, CCRN Susan Bohanan, CCRN Amelia Bowman, CCRN Hannah Braddy, CCRN Kelly Brooks, CCRN Dustin Clark, CCRN Hannah Fruechtl, CCRN Sophie Jones, CCRN Erin Kennedy, CCRN Annie Malone, CCRN Hannah Pinion, CCRN Hannah Reagan, CCRN Megan Schleigh, CCRN Elizabeth Talbott, CCRN 36

William Thomas, CCRN Kasey Wyer, CCRN

Medical Registry Erann Bulman, RN-BC

Medical Surgical Administration

Kayla Daugherty, ACCNS-AG, RN-BC Kelly Odell, AGCNS-BC, CMSRN

Medical/Surgical Telemetry 8E

Lindsey Caldwell, RN-BC Jessica Flanary, NE-BC Ethel Lawson, CMSRN James Owen, CMSRN

Medical/Surgical Telemetry 5E

Amanda Baskin, RN-BC Samantha Hopper, PCCN Amanda McClanahan, RN-BC

Medical/Surgical Telemetry 6E

Whitney Carroll, CMSRN Lori Shumaker, CMSRN Deborah Williams, CMSRN

Medicine-Pulmonary 8H

Lindsey Barnett, CMSRN Shannon Cusick, RN-BC Keri Meade, CMSRN Florence O'Fire, CMSRN Chua Powers, CMSRN Jeanie Ratliff, CMSRN Taylor Rouch, CMSRN Melody Tarin, CMSRN

Med-Nephrology 4S

Thomas Burns, CMSRN Nirssa Cresap, CMSRN Whitney Curtis, CMSRN Kaci Newlin, FNP-BC Jamelle Thompson, CMSRN

Neonatal Intensive Care

Stephanie Adams, RNC-NIC Regina Bounds, RNC-NIC Valeria Brown, RNC-NIC Amanda Evans, RNC-NIC Rita Ferguson, RNC-NIC Amber Foshie, RNC-NIC Denise Gabriel-Ohagan, RNC-NIC Connie Harrill, RNC-NIC Rebecca Hartsell, RNC-NIC Jamilyn Johnson, RNC-NIC Abby Kelsey, CCRN Loren Knox, RNC-NIC Kellie Langston, RNC-NIC Angela Latham, RNC-NIC Laura Lovelace, RNC-NIC Boni Maness, RNC-NIC Pamela Marcum, RNC-NIC Kim Massey, NE-BC

Julie McClung, RNC-NIC Brandy McCumsey, RNC-NIC, CCRN David Patty, RNC-NIC Mervyn Robles, RNC-NIC Rebecca Shreve, RNC-NIC Pamela Smith, RNC-NIC Kati Steiner, RNC-NIC Jami Ward, RNC-NIC Heather Weidner, RNC-NIC Catherine Winchell, RNC-NIC

Neuro 7S

Joshua Hawkins, NVRN-BC

Neuro Critical Care

Kelly Boring, CCRN Zackary Burnett, CCRN Maureen Calvin, SCRN Tucker Devore, CCRN Kailee Gibbons, CCRN Megan Lyons, CCRN Summer Perry, CMSRN David Rosati, CCRN Angela Scarbrough, CCRN Teresa Sikes, CCRN Elizabeth White, SCRN Ashlie Wolfenbarger, CNRN

Neuro/Spine 6S

Frances Furnald, CMSRN Christina McMahan, C-EFM

Nursing Administration

Colleen Bruno, CMSRN Anna Ellison, CMSRN Robin Keen, CMSRN Cathy Kerby, NE-BC Shannon Mulcrone, CMSRN Jeannie Sims, CPAN Sarah Taylor, CCRN David Trout, CMSRN Cynthia Williams, RNC-MNN

Nursing Education

Alisa Poe, AGCNS-BC, CNOR David Price, ACNS-BC, CEN Nicole Simmons, ANP-BC Laura Thompson, RN-BC

Obstetrics 3H

Melody Chellino, RNC-MNN Rebecca Collins, RNC-MNN Deborah Cross-Lee, IBCLC Deanna Dailey, RNC-MNN Jessica Farmer, RNC-MNN Robin Gantte, IBCLC, RNC-OB Alexis Hadden, RNC-MNN Kathleen Jones, RNC-MNN Heather Ledbury, RNC-MNN Shih Lin-Mwangi, RNC-MNN Sandra Maner, RNC-MNN Barbara Murray, RNC-OB, IBCLC Donna Nicely, C-EFM Lydia Perry, IBCLC Neila Powers, RNC-MNN Melissa Wallace, RNC-MNN Melissa Weyer, IBCLC Carrie White, C-EFM

Oncology/Urology 12E

Hannah Coleman, CMSRN Jenna Lukis, CMSRN Marie Mattus, RN-BC Kimberly Perkins, CMSRN Marisa Schultz, CMSRN Carolyn Singer, CMSRN Adrienne Wiest, CMSRN

Organ Acquisition

Rebecca Jarvis, CCTC Adrienne McGee, CCTC

Orthopedics 9E

Andrea Bell, CMSRN Hannah Bellamy, CMSRN Kara Bradshaw, CMSRN Danielle Drews, CMSRN Allison Marcum, NE-BC Suzanne Neubert, CMSRN Paul Stacy, CMSRN

Patient Placement Center

Robert Smith, CCRN

Performance Improvement

Debra Vittetoe, CPHQ, HQCC

Perfusion Services

Jacqueline Conzemius, CCP Linda Tallent, CCP

Peri Op Administration

Kimberly Fain, CNOR Sherri Tate, CNOR

Pre-Admit Testing

Cynthia Addleman, RN-BC Kathy Maples, CMSRN Melissa Quick, RN-BC

Progressive Care Unit

Christina Hamilton, PCCN Azeb Kifle, PCCN Clay Kyle, PCCN Tina Vinsant, PCCN

Recovery Room

Julie Claiborne, CPAN Cynthia Clapp, CMSRN Lisa Devault, CPAN Joan Fedrigon, RN-BC Kristy Jones, CMSRN Elizabeth Peters, CCRN

Renal Dialysis

Marjorie Barr, CNN Valetta Miller, CDN Nancy Mingie, CCRN Shirley Robbins, FNP-BC, CNRN

Sterile Processing

Tiffany Braden, CNOR

Stroke Center

Haley Bernard, CMSRN Jennifer Henry, SCRN, NVRN-BC, CNRN Lori Potts, NVRN-BC

Surgery

Hiedi Carson Carpenter, CNOR Deanna Elliott, CNOR Deborah Hubbard, CNOR Kimberly Johnson, CNOR Jacqueline Kirk, CNOR Kassandra McDaniel, CNOR Alicia Meryweather, CNOR Catherine Millsaps, CNOR Gina Muncy, CNOR Amy Swaffer, CNOR Lauren Thomas, CNOR Joseph Zabel, CNOR

Surgery 11E

Stacie Dalton, RN-BC Katie Jenkins, CMSRN Stephanie Lewallen, RN-BC Lisa Lisle, RN-BC Maggie Maze, RN-BC Donna Patterson, NE-BC Amy Payne, CMSRN

Tiffany Farmer, RN-BC

Trauma Services

Kelly McNutt, TCRN Niki Rasnake, CEN Jennifer Taylor, TCRN, CEN Deborah Tuggle, CEN

Trauma Surgical 10E

Scott Branch, CMSRN Jill Carro, CMSRN Melissa Raley, CMSRN

TSICU

Rebecca Bellis, CMSRN Hailey Carman, CCRN Benjamin Davis, CCRN Theresa Day, CCRN Melissa Gheen, CCRN Angela Gonda, CCRN Eli Griffin, CCRN Alexandra Koenig, CCRN Conner Lawrence, CCRN

Cameron Lee, CCRN Melissa Leftrick, CCRN Ada Lindsay, CNRN, CCRN Lindsey Miles, CCRN Gail Miller, CCRN Michael Moore, CCRN Sierra Morgan, CMSRN Dorilynn Nicol, CCRN Rachel Parker, CCRN Rebekah Richardson, CCRN Vannie Robinson, CCRN Rachel Shaughnessy, CCRN Halie Spontak, CCRN Gail Swartz, PCCN Randi Tutton, RN-BC Tammy Winborne, CCRN

UHS Administration

Tami Anderson, CPHQ, HQCC Janell Cecil, NEA-BC Rebecca Morrison, C-EFM Solon Snyder, NEA-BC Ginger Thomann, ONC Jeanne Wohlford, FACHE

UT Day Surgery

Robert Barile, CNOR Sabra Bruce, CNOR Kelsey Echols, CAPA Stephanie Frome, CMSRN Donna Gardner, CNML Theresa Gregg, CAPA Mahogany Jackson, CNOR Nancy Nolen, ONC Bulah Partin, CNOR Emily Sacco, CNOR Kristen Schoolcraft, ONC

Vascular Access

Melissa Bennett, CNOR

Vascular Transplant 8H

Jessica Stiles, CNL Evangeline Tant, RN-BC

Women's Health & Wellness

Vicki Bradfield, RNC-NIC

Women's Registry Tiffany Cole, C-EFM Jessica Elliott, C-EFM

Wound Care Center-Sevierville

Erin Murrell, WCC



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